

Kadaltilla Strategic Plan Annual Review of Progress

Tuesday, 17 October 2023
City Finance and Governance
Committee

Strategic Alignment - Environmental Leadership

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Public

Approving Officer:
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EXECUTIVE SUMMARY

The Kadaltilla 2020-2025 Strategic Plan (Strategic Plan) was endorsed by the Kadaltilla / Adelaide Park Lands Authority (Kadaltilla) on 5 November 2020 and adopted by Council on 15 December 2020.

Pursuant to section 6.4.1 of its Charter, Kadaltilla is required to:

- a) *prepare a Strategic Plan, with an operational period of no less than four (4) years, linking the core business activities of the Authority to the relevant Council and State strategic, operational and organisational requirements as they relate to the Adelaide Park Lands with supporting financial projections setting out the estimates of revenue and expenditure as necessary for the period.*
- b) *consult with and receive approval from the Council prior to adopting or amending the Strategic Plan and once approved by the Council that Strategic Plan becomes the current Strategic Plan for the Authority.*
- c) *review the contents of the then current Strategic Plan annually in consultation with the Council.*

The annual review of progress of the Strategic Plan for the 2022/2023 financial year identified that there is favourable achievement against all four pillars. Out of the 17 Key Actions, 13 are completed and four are in progress.

The purpose of this report is to provide an update on the activity that has occurred during 2022-2023 of the Strategic Plan.

RECOMMENDATION

The following recommendation will be presented to Council on 24 October 2023 for consideration

THAT THE CITY FINANCE AND GOVERNANCE COMMITTEE RECOMMENDS TO COUNCIL:

THAT COUNCIL:

1. Notes the progress updates provided for financial year 2022/2023 of the Kadaltilla 2020-2025 Strategic Plan as Attachment A to Item 7.5 on the Agenda for the meeting of the City Finance and Governance Committee held on 17 October 2023.
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IMPLICATIONS AND FINANCIALS

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| City of Adelaide 2020-2024 Strategic Plan | <p>Strategic Alignment – Environmental Leadership</p> <p>The Kadaltilla Strategic Plan addresses key actions 4.5 “<i>Enhance biodiversity in the Park Lands and connect our community to nature</i>” and 4.8 “<i>Protect and conserve the heritage listed Adelaide Park Lands</i>”.</p> |
| Policy | The Strategic Plan is to be reviewed annually by Kadaltilla in consultation with the Council. |
| Consultation | Kadaltilla considered the Strategic Plan review on 28 September 2023. The Kadaltilla Strategic Plan will be available on the Kadaltilla webpage following decision by Council |
| Resource | Not as a result of this report |
| Risk / Legal / Legislative | The Kadaltilla Strategic Plan contributes to the effective governance of Kadaltilla. |
| Opportunities | Not as a result of this report |
| 23/24 Budget Allocation | Not as a result of this report |
| Proposed 24/25 Budget Allocation | Not as a result of this report |
| Life of Project, Service, Initiative or (Expectancy of) Asset | The Kadaltilla Strategic Plan is subject to annual review. |
| 23/24 Budget Reconsideration (if applicable) | Not as a result of this report |
| Ongoing Costs (eg maintenance cost) | Not as a result of this report |
| Other Funding Sources | Not as a result of this report |

DISCUSSION

Background

1. The Kadaltilla / Adelaide Park Lands Authority (Kadaltilla) operates as a subsidiary of the City of Adelaide, pursuant to section 42 of the *Local Government Act 1999 (SA)*.
2. Kadaltilla's Charter effective from April 2019 includes a requirement for Kadaltilla to prepare a Strategic Plan, as follows.
 - 6.4.1 *The Authority shall:*
 - a) *prepare a Strategic Plan, with an operational period of no less than four (4) years, linking the core business activities of the Authority to the relevant Council and State strategic, operational and organisational requirements as they relate to the Adelaide Park Lands with supporting financial projections setting out the estimates of revenue and expenditure as necessary for the period.*
 - b) *consult with and receive approval from the Council prior to adopting or amending the Strategic Plan and once approved by the Council that Strategic Plan becomes the current Strategic Plan for the Authority.*
 - c) *review the contents of the then current Strategic Plan annually in consultation with the Council.*
3. The objective of the Strategic Plan is to set priorities and focus energy and resources to facilitate the Board working towards a common purpose. The purpose stated in the Strategic Plan is as follows:
 - 3.1. To conserve and enhance the environmental, cultural, recreational and social importance of the Adelaide Park Lands.
4. In November 2020, Kadaltilla developed a Strategic Plan focused on Kadaltilla's functions and the statutory principles provided in the *Adelaide Park Lands Act 2005 (SA)*. In doing so, Kadaltilla identified:
 - 4.1. A clear purpose
 - 4.2. Essential guiding principles
 - 4.3. Governance measures
 - 4.4. Four bodies of focussed work (pillars), namely:
 - 4.4.1. Promoting the cultural values of the Park Lands
 - 4.4.2. Improving the community's connection with the natural and cultural landscapes
 - 4.4.3. Treating the Park Lands holistically, with a long-term vision
 - 4.4.4. Functioning as a peak advisory body
 - 4.5. Key actions and measures of success.
5. The Kadaltilla 2020-2025 Strategic Plan was endorsed by Kadaltilla on 5 November 2020 and adopted by Council on 15 December 2020.
6. The Kadaltilla 2020-2025 Strategic Plan has been designed as a plan on a page to maximise readability.
7. The Strategic Plan is delivered through [Kadaltilla's annual Business Plan and Budget](#).

Strategic Plan Annual Review of Progress

8. In accordance with the requirements of the Kadaltilla Charter, an annual review of the Strategic Plan for the 2022/2023 financial year was conducted in mid-2023.
9. The attached Kadaltilla Strategic Plan Annual Review of Progress is City of Adelaide's written assessment update.
10. The annual review of progress of the Strategic Plan for the 2022/2023 financial year identified that:
 - 10.1. There is favourable achievement against all four pillars.
 - 10.2. Out of the 17 Key Actions, 13 are completed and four are in progress.
 - 10.3. No data and insights topics were presented to the Kadaltilla Board in a Kadaltilla Board Meeting in 2022/2023. However, eight data and insight topics were uploaded to the Kadaltilla Board Members portal in 2022/2023 for Members viewing.

11. Detailed updates against Key Actions and Measures of Success are provided in Attachment A.

Next Steps

12. A copy of the Strategic Plan Annual Review of Progress (Attachment A) will be submitted to the Minister for Planning.

DATA AND SUPPORTING INFORMATION

Link 1 - Kadaltilla 2023/2024 Business Plan and Budget

ATTACHMENTS

Attachment A – Kadaltilla 2020-2024 Strategic Plan Annual Review of Progress

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